

Statement of Expectations

For the Board of Infrastructure South Australia

For the period 1 July 2020 to 30 June 2022

The Statement of Expectations (the Statement) outlines my expectations for the operations, performance and strategic direction of Infrastructure SA (ISA).

This Statement reflects the governance and performance requirements specified in the *Infrastructure SA Act 2018*.

The South Australian Government expects that ISA will efficiently and effectively perform its statutory functions to deliver high quality advice on the State's requirements for significant infrastructure. The overarching expectation is to support the Government's aspirations for economic and population growth.

I expect the Board to:

- Promote best practice infrastructure planning, asset management and infrastructure project prioritisation and delivery.
- Provide a layer of independent rigor to the planning for infrastructure and development of business cases to inform evidence based decision making.
- Consult and establish productive working relations with key public and private sector infrastructure stakeholders.
- Consult and build relationships with the business sector including business organisations seeking their views on the infrastructure that will support economic growth.
- Actively engage with the regions to consider both economic and social infrastructure requirements.
- Keep me informed of ISA's actions in relation to the initiatives and activities stated below, and alert me to events or issues that may impact on its operations or have broader impacts on the delivery of key infrastructure projects in South Australia.

Over the period of this Statement of Expectation, I expect the Board to deliver on the following initiatives.

20-year State Infrastructure Strategy for South Australia

- Monitor implementation of the first Strategy, released in May 2020.
- Ongoing stakeholder engagement.
- Develop a timeframe and program to commence preparation of the second Strategy.

Statement of Capital Intentions (CIS)

- Monitor implementation of the first CIS, released in May 2020.
- Development of a capital project assessment framework for use in preparation of the proceeding CIS.
- Develop an annual process and timeframe for preparing the CIS in co-ordination with the Department of Treasury and Finance.
- Through the annual CIS process, identify infrastructure needs within South Australia that should be addressed as a priority.

Project monitoring and assurance

- Implement the approved ISA Assurance Framework (ISAAF) and the development of associated guidance material.

- Monitor capital projects over \$50m.
- Undertake assurance reviews in accordance with the ISA assurance framework on projects over \$50m and others by request.
- Report to Cabinet on the outcomes and findings of project assurance reviews.
- Monitor the implementation of assurance review recommendations by agencies.
- Develop resources, tools and training to support agencies to achieve best practice in infrastructure planning and delivery.
- Promote collaboration and harmonisation of processes with other government agencies and jurisdictions.

National Collaboration

- Ongoing engagement with the Commonwealth and other jurisdictions' infrastructure and assurance bodies to facilitate a national discussion around infrastructure policy development and identification of best practice.
- Coordinate State submissions for projects to be included in the Infrastructure Australia Infrastructure Priority List.

Provision of advice

The Government expects ISA to provide robust and independent advice relating to economic and social infrastructure planning, delivery and use. This will include, but not be limited to, advice on:

- Economic or regulatory impediments to the efficient delivery of major projects or infrastructure projects in specific sectors.
- How the private sector can assist in the funding, development and operation of infrastructure.
- Submissions that may be made by the State and its agencies to the Commonwealth Government and other bodies; and
- Reviews of completed infrastructure projects to provide lessons learned.

Preparation of advice will consider stakeholder engagement with industry and government bodies, as required.

Annual Report

Prepare an Annual Report that has regard to the requirements specified under section 19 of the *Infrastructure SA Act 2018*. This includes the disclosure of ISA strategies and plans, and reporting on the progress of their implementation.



Hon Steven Marshall MP

PREMIER

23/9/2020